



17<sup>th</sup> May, 2018

**BSE Limited** 

Listing Department
Phiroze Jeejeebhoy Towers
Dalal Street - Mumbai- 400001

Scrip Code: 532349

National Stock Exchange of India Limited

Listing Department
Exchange Plaza, Block G, Bandra Kurla Complex,
Bandra (E) Mumbai – 400 051

Scrip Symbol: TCI

Dear Sir/Madam,

<u>Sub: Intimation under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements)</u>
Regulations, 2015

In compliance with Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached the Investors Presentation for the 4<sup>th</sup> quarter/Year ended 31<sup>st</sup> March, 2018.

This is for your information and necessary records.

Thanking you,

Yours faithfully,

For Transport Corporation of India Ltd

Archana Pandey

Company Secretary & Compliance Officer

CIN: L70109TG1995PLC019116



**Transport Corporation of India Limited** 

# Earnings Presentation FY 2017-18

MOVING INDIA'S GROWTH STORY.





# **Group Overview**

### **SBU's and Services**

### **TCI's Joint Venture/Subsidiaries**

### **Other Group Companies**



FTL/FCL, LTL & Overdimensional cargo services through Road, Rail & Sea.



JV with CONCOR (49%) to provide end to end multi modal solutions.



Demerged in 2016, undertakes time sensitive and high value express services by road & air across 40,000 pickup and delivery locations.



A Single-window solutions enabler from Conceptualization to Implementation



JV with Mitsui & Co (51%) for Auto supply chain solutions for Toyota and other Japanese auto companies in India



100% Subsidiary , undertakes End-to-end transportation and C&F services and country specific Logistics solutions



Demerged in 2011, undertakes development of the properties of TCI group. It also develops large scale Warehouses, Logistics Parks etc



Leading player in Coastal Shipping, NVOCC & Project Cargo



100% Subsidiary Endto-end transportation and C&F services and country specific Logistics solutions



# **Group Information**















# **Board of Directors**

Name	Designation
Mr. S M Datta	Chairman (Non-executive independent director)
Mr. D P Agarwal	Vice Chairman & Managing Director
Mr. Vineet Agarwal	Managing Director
Mr. S N Agarwal	Non-executive director
Mr. O S Reddy	Non-executive independent director
Mr. K S Mehta	Non-executive independent director
Mr. Ashish Bharat Ram	Non-executive independent director
Mr. Vijay Sankar	Non-executive independent director
Mrs. Urmila Agarwal	Non-executive director
Mr. M P Sarawagi	Non-executive director
Mr. Chander Agarwal	Non-executive director



# **Corporate Governance**



### **Corporate Social Responsibility**

TCI would be taking CSR initiatives through TCI Foundation, TCI Institute of Logistics & TCI Charities under below activities:













### **TCI Policies**

The company considers its employee as the most important and valuable asset and is committed to provide conducive, healthy and professional work environment. So the Company establishes the policies and procedures to protect the rights of employees as well as the enable social & economic environment within the organization. Certain important policies are: HSE Policy, Code of Conduct, Sexual Harassment Policy, CSR Policy, Risk Management Policy.









### **Thought Leadership & Recognition**

Joint Study Reports: A Joint Study Report by TCI & Insurance Institute of India 2017-18, 3rd Joint Study Report by TCI & IIM 2014-15, 2nd Sustainability Report 2010-14.

Awards & Recognition 2018: Marketing Excellence in Logistics & Supply Chain, Diversified Logistics Company of The Year, Cold Chain Rising Star of the Year etc.

In-house Publication: Logistic Focus, Enroute.



### **Listing, Rating & Certifications**

TCI is listed in two stock exchange i.e. NSE & BSE whereas having Rating & Certifications form the following: ISO 9001:2008, CRISIL: AA-/stable for long term, ICRA: A1+ short term, IATA Certificate











# Logistics Key Growth Drivers

### **GST**

- Rationalized Supply Chain
- Shift of business from unorganized to organized sector
- Increased Multi modal movement
- Large scale warehousing
- Bulkier movement between hubs

# Logistics Infrastructure Development

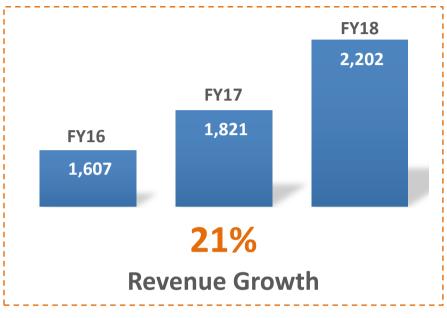
- Reduce unit cost of Transportation
- Ease of doing
   Multimodal movement
- Development of Warehouses/Hubs in the vicinity of corridors
- Opportunities for multi-location and multi services players

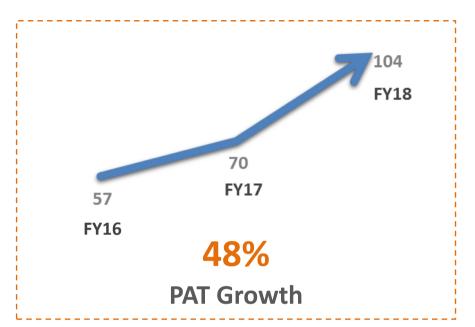
Increased outsourcing of Logistics

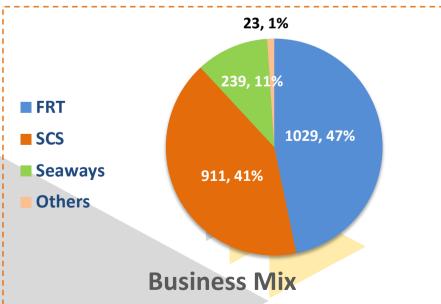
- Logistics cost optimization
- Technology penetration into logistics solution
- Larger scope for value added services e.g. order processing, packaging, kitting etc

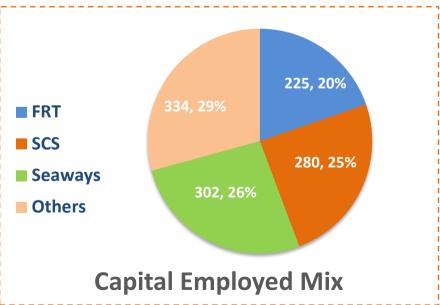


# FY2017-18 Standalone Highlights











# Division-wise Stand-alone Financial Performance

### Figures are in Crs

	₹ <b>TCI</b> Freight	FTCI Supply Chain Solutions	<b>₹TCI</b> Seaways	LEADERS IN LOGISTICS # Corp.& Others	<b>Total</b> (2017-18)	<b>Total</b> (2016-17)
Revenue	1029.1	911.0	239.2	23.0	2202.3	1822.0
% Growth	12.0%	23.7%	61.8%	18.9%	20.9%	12.9%
EBIDTA	38.8	94.2	82.5	17.4	232.9	174.0
% of Revenue	3.8%	10.3%	34.5%	NA	10.6%	9.5%
EBIT	30.2	60.6	59.1	15.6	165.5	116.2
% Growth over LY	42.3%	35.3%	54.8%	NA	42.5%	19.0%
Capital Employed	225.5	279.6	302.2	333.6	1140.9	1014.7
ROCE %	13.9%	21.7%	22.4%	N.A	15.4%	12.3%

<sup>#</sup> Corp. & Others consist of unallocated assets, investments and energy division.



# TCI Freight Division

### **Key Operational Highlights**



3,500 (120)

Trucks & Trailers in operation (owned)



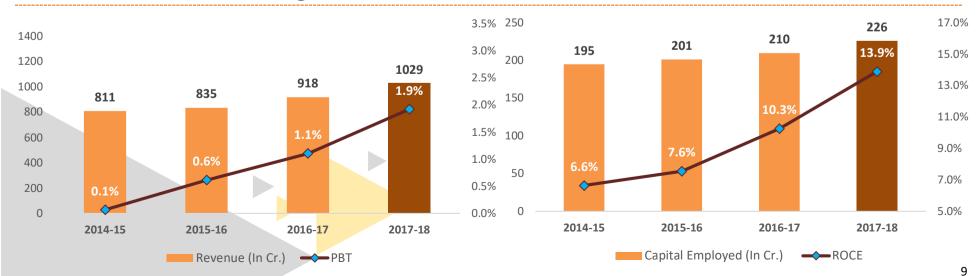
**IT Enabled Owned Offices** 



**Strategic Hubs** 

- Growth predominantly stems from increase in Volume
- Margins improved with focus on large client and key account management with value added services.
- Successfully implemented GST and E-way bill complaint system across all branches
- LTL/Sundry Business shall continue to grow

### **Financial Performance at glance**





# TCI Supply Chain Division

### **Key Operational Highlights**



12 Mn. Sqft.

**Warehousing Area Managed** 



4,000 (1350)

Fleet in operations (Owned)

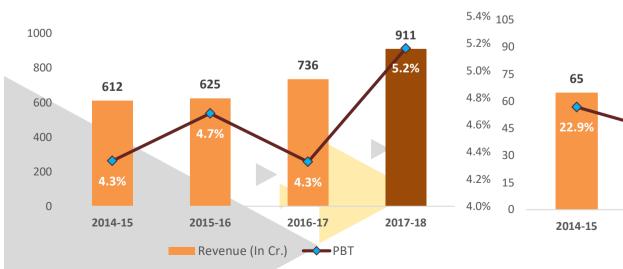


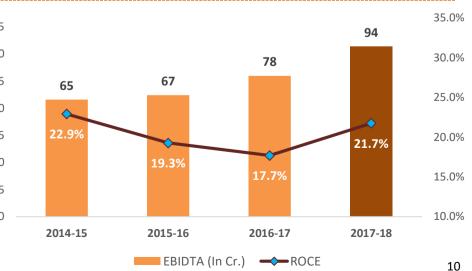
5,000+

Pickup per day

- Clocked 24% revenue growth by successfully tapping sectorial trends in Automotive, Retail, E-commerce and FMCG etc.
- Leverage its strong position in harnessing potential business opportunities post GST supply chain restructuring
- Focusing on portfolio enhancement in 3PL and 4PL

### **Financial Performance at glance**







# **TCI Seaways Division**

### **Key Operational Highlights**



6

**Cargo Ships** 



4,200

**Own Containers** 

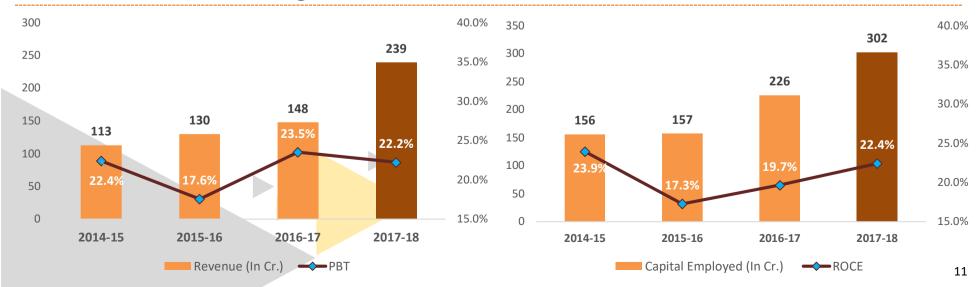


63,380

**Total DWT Capacity** 

- Clocked 62% revenue growth by successfully deploying an additional ship at West Coast of 13760 DWT capacity
- Acquired one more ship of 23260 DWT and to be deployed at West Coast in Q-1 FY19
- Increased focus on providing multimodal solutions for cargo originating from Northern States to Southern.
- Strong positioning at East coast to leverage opportunities out of increased infrastructural activities in Andamans

### **Financial Performance at glance**





## TCI's Joint Ventures







169 Cr

469 Cr

Revenue

Revenue



23%

**15%** 

Y-o-Y Growth

Y-o-Y Growth



**25 Cr** 

**Capital Employed** 

180 Cr

**Capital Employed** 



**Key Operational Highlights** 

- Operates on asset-light model
- Provides door to door multimodal solution for container cargo.
- LSP for Toyota India
- Continuously focusing on non-TKM customers to diversify auto-business portfolio.

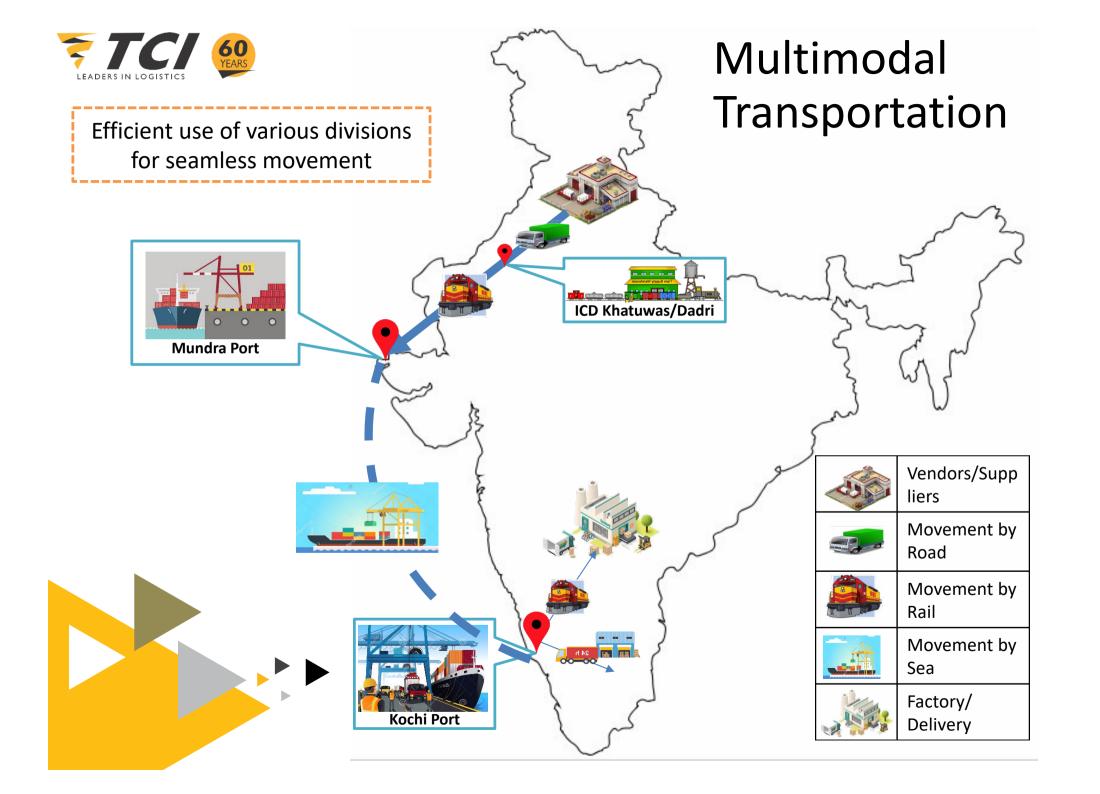


# Key USP's of the Company

Multimodal Integration capabilities Auto supply chain designing and solutions

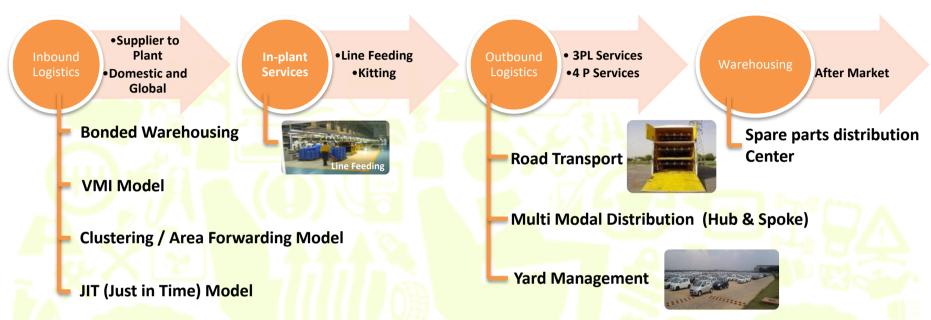
Large-scale warehousing

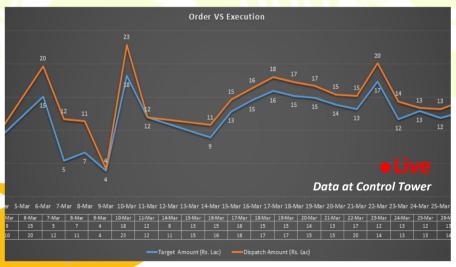
Technology driven operations





# Auto Supply Chain designing and solutions





### **Value Added Services**

**Export Packing** 

Unit Level Scanning and Labeling

Vanning & Securing

JIT Deliveries to Plants or CHA

Sequencing and dock Management

**Delivery to Neighboring Countries** 



# Large-scale Modern Warehousing

**Auto** 

**Retail & CP** 

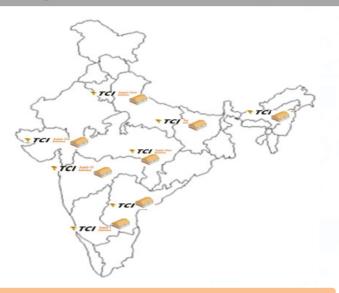
Hi-tech

Chemicals

Healthcare

**Cold Chain** 

TCI covers 12 million sq feet of warehousing space – owned/long leased/ customer owned



### TCI Warehousing operations



Infrastructure of Racking, Pigeon Holes, Cage Bins, Mezzanine Floor, Dock-Levelers, Forklifts and Stackers



IT systems from WMS, Hand Held Scanners and EDI (Electronic Data Interchange) Capability



Well documented and Refined processes for Receipt , Put away , Picking, Documentation and Shipping

### Warehousing







### **Cross dock operations**







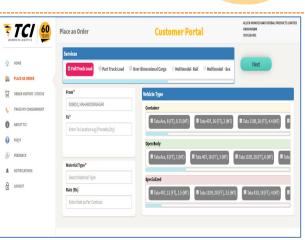


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# **Consolidated Financial Results**

### Figures in Crs Income Statement

### **Balance Sheet**

Particulars (Rs in Cr.)	2016-17	2017-18	2017-18 (CONSOL)	Particulars (Rs in Cr.)	2016-17	2017-18	2017-18 (CONSOL)
Freight	1629.50	1979.11	2150.12	1. Non current Assets			
-				Property, plant and equipment	531.84	623.01	625.23
Other Sales & Services	172.16	196.02	196.02	Capital work-in-progress	56.81	56.32	56.32
Other Income	20.32	27.14	18.17	Intangible assets	0.68	0.57	0.57
Total Income	1821.97	2202.27	2364.31	Investments	29.78	31.29	104.36
Total income	1021.97	2202.27	2304.31	Long term loans and advances	12.63	13.58	17.89
Revenue growth %	12.88%	20.87%	20.94%	Other non current assets	55.63	31.57	31.40
Operating expenses	1454.09	1748.95	1906.81	2. Current Assets			
	102.01	220.54		Inventories	2.51	3.31	3.31
Other expenses	193.91	220.51	226.59	Trade Receivables	331.65	389.67	424.85
Total Expenses	1647.99	1969.46	2133.40	Cash & cash equivalents	18.41	12.96	14.23
EBITDA	173.98	232.81	230.92	Loans and advances	10.72	12.55	13.64
LBITDA	173.98	232.01		Other current assets	81.11 <b>1131.77</b>	102.73 <b>1277.56</b>	105.95 <b>1397.75</b>
EBITDA Margin %	9.55%	10.57%	9.77%	TOTAL  1. Shareholders Funds	1131.//	12/7.50	1397.73
Interest Expense	27.41	29.92	32.21	Share Capital	15.32	15.32	15.32
Depreciation	57.81	67.33	68.65	Reserves & Surplus	565.59	661.62	751.12
Depreciation	37.81	07.33	08.03	2. Non Current Liabilities			
Exceptional Item	0.00	4.00	0.00	· ·	140.39	151.44	151.44
Share in Net Profit (loss) of JV	0.00	0.00	22.42	Deterred tax Elabilities (fiet)	39.17	44.27	44.47
PBT	88.75	131.56	152.48		2.03	1.80	1.80
PBT Margin %	4.87%	5.97%	6.45%				
Tayon	10.40	27.02	20.00	Short term borrowings	225.58	228.62	243.85
Taxes	18.49	27.82	28.66	Trade payables	53.64	79.04	81.66
PAT	70 <mark>.26</mark>	103.74	123.82	Other current liabilities Short term provisions	84.82 5.23	89.97 5.48	102.55 5.54
PAT Margin %	3.85%	4.71%	5.24%	TOTAL	1131.77	1277.56	1397.75

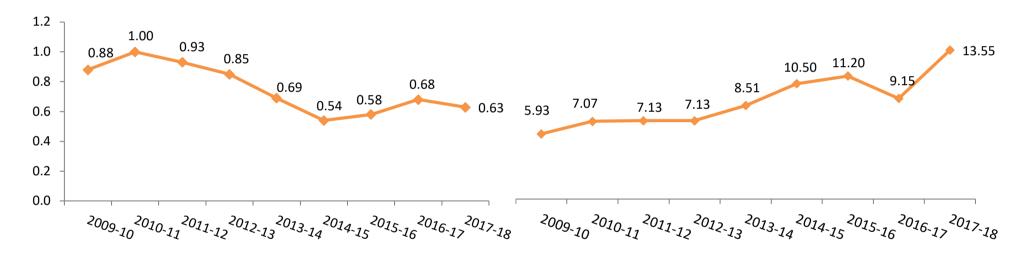


# Financial Performance

Top ratings AA- (CRISIL –Bankline Credit), A1+ (ICRA-Commercial Paper), good financial discipline and high creditworthiness, TCI's average interest cost is below 9%

### **Debt – Equity Ratio**

### **Earnings per Share (in Rs)**



	иом	# 2015-16	2016-17	2017-18
Debt Service Coverage Ratio	Times	2.21	2.34	2.81
Return on Capital Employed	%	11.5	12.1	15.4

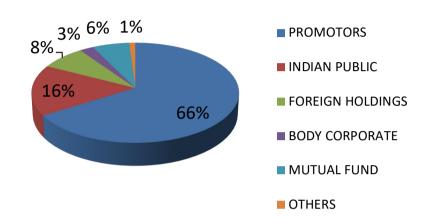
# Re-stated after Excluding XPS undertaking



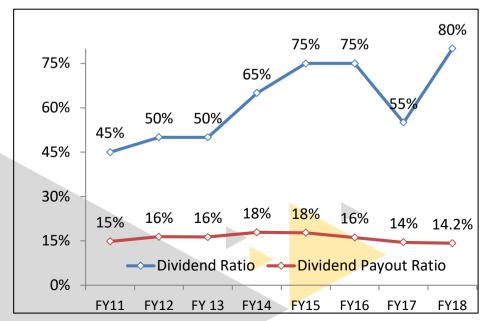
# Market Summary

Market Cap as on 31st Mar`18	Rs Crs	2071.0
Debt	Rs Crs	424.2
Enterprise Value	Rs Crs	2481.9
P/E	Nos	20.0
EV/EBITDA	Nos	10.7
52 Week High	Rs/share	349.0
52 Week Low	Rs/share	228.1

### Shareholding Pattern as on 31st March 2018



### **Consistent Dividend track trend**



Stock Performance						
2001	Initial Investment	18000/- invested in 1000 Equity shares				
2006	Share Split	Share Split 5 share of 2/-each for 1 share of 10/-				
2011	Demerger of Real Estate Div	Swap ratio one share in TCI developers for 20 shares in TCI				
2016	Demerger of XPS Div	Swap Ratio one share in TCI Express for 2 shares in TCI				
Dividend Rs 87.825 Market Value of Investment Rs. 27.42.825						

Dividend Rs 87,825 Market Value of Investment Rs. 27,42,825 Investment given 34% CAGR return by March'2018



# Capital Expenditure Plan FY19

Rs. In Crores	Total Actual (FY 2006-07 to 2015-16)	2016-17 Actual	2017-18 Actual	2018-19 Proposed
Hub Centers & Small warehouses	339.4	17.9	31.3	60.0
Wind power	9.0	0.0	0.0	0.0
Ships & Containers	155.8	65.1	58.7	78.0
Trucks & Cars	304.2	27.6	37.8	86.0
Others (W/H Equip., IT etc.)	81.7	14.5	5.6	26.0
Total	890.1	125.1	133.4	250.0

### **Funding Pattern:**

Estimates of sources of finance for the Capex in FY 2017-18

Rs. In Crores	Debt	Equity	Free Cash Flows	Total
FY 2017-18	147	0	103	250



# **THANK YOU**

### **Cautionary Statement**

Statements in this "Presentation" describing the Company's objectives, estimates, expectations or predictions may be "forward looking statements" within the meaning of applicable securities laws and regulations. Actual results could differ materially from those expressed or implied. Important factors that could make a difference to the Company's operations include global and Indian demand supply conditions, cyclical demand and pricing in the Company's principal markets, changes in Government regulations, tax regimes, economic developments within India and other factors. The Company assumes no responsibility to publicly amend, modify or revise any forward looking statement, on the basis of any subsequent development, information or events, or otherwise.